

### Willingness to pay for news online Key findings from an international survey

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THE BOSTON CONSULTING GROUP

#### **Key findings**

Will consumers pay for online news? This is a burning issue for newspapers in the developed world

The Boston Consulting Group (BCG) in October conducted a survey of 5,000 consumers in nine countries, including the U.S., U.K., France, and Germany, that suggests people <u>are</u> willing pay a modest amount, around \$5 a month, for online news. This finding is applicable to most developed markets but applies to content that is

- unique (e.g., local news or specialized coverage)
- timely (e.g., continuous news alert service)
- · conveniently accessible on a device of choice

While encouraging, this willingness to pay will not fundamentally shift newspaper industry economics. For instance, it would shift the revenue mix in the U.S. from the current 80/20 percent mix of advertising to consumer pay by 2 to 3 percentage points toward consumer pay. However, its impact on margin would be more significant and could off-set one to three year's worth of forecasted advertising decline.

However, this consumer willingness to pay would disappear if disruptive, free models emerge. For example, if Google, Yahoo and others were to offer comparable free services while making money in other ways

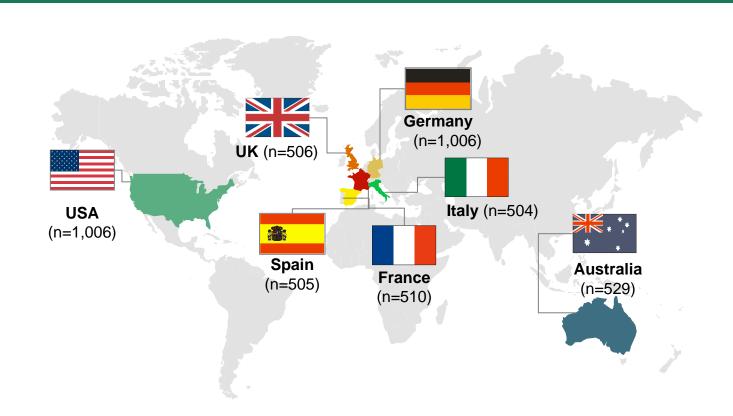
Finally, this impact will not affect all newspapers in the same way. It will differentially benefit newspapers with unique reporting and/or a unique voice as well as those with strong subscriber bases. In particular, the average major metro is not well positioned to take advantage of these trends. It will also play out differently in different countries, as the structure of news reporting varies dramatically.

These findings imply that there will be many hybrid models for accessing and paying for content, e.g.,

- the best newspapers will leverage their content and subscribers and incrementally improve their economics
- different customer segments will have different preferences for how to access, and how to pay
- new entrants will look for ways to provide news as part of their customized and personalized offers to all devices

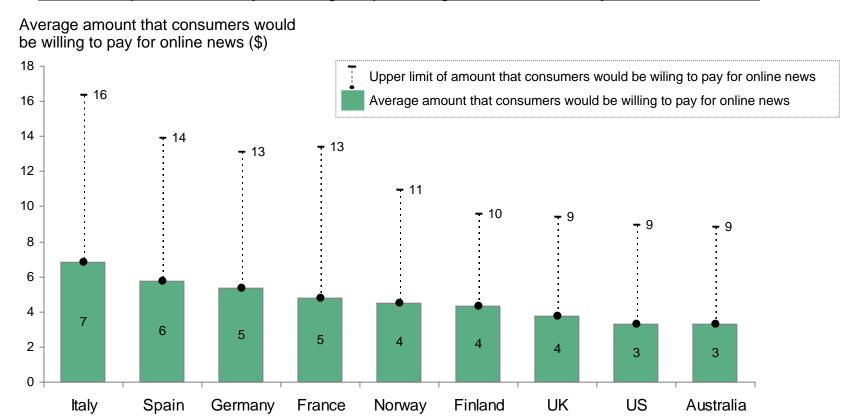
# BCG conducted a multi-country survey in October 2009: "Will consumers pay for online news?"

#### 5,083 consumers participated in the survey from top 9 markets including...



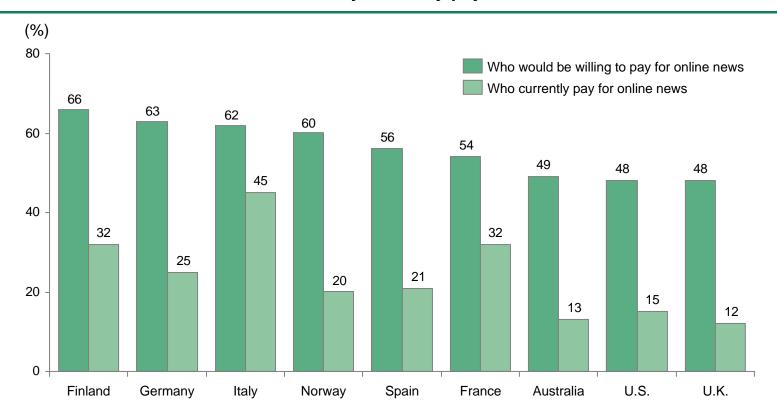
## Consumers are willing pay a modest amount, around \$5 a month, for online news

#### How much per month are you willing to spend to get online news on your PC or mobile?



### Consumers willingness to pay varies by country

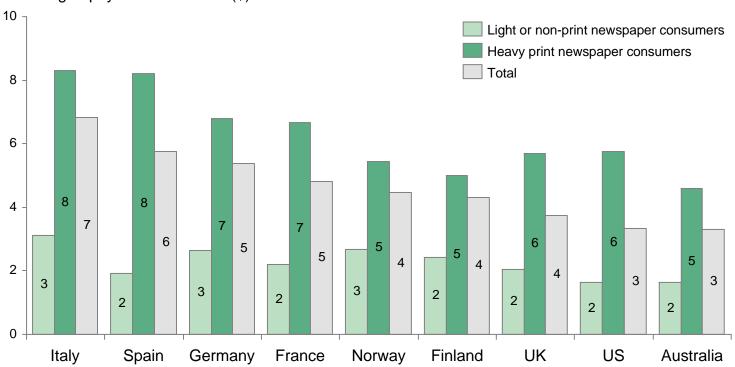
### % of respondents who said they would be willing to pay for online news vs. those who said they currently pay for online news



# Heavy consumers of print newspapers are more willing to pay for online news

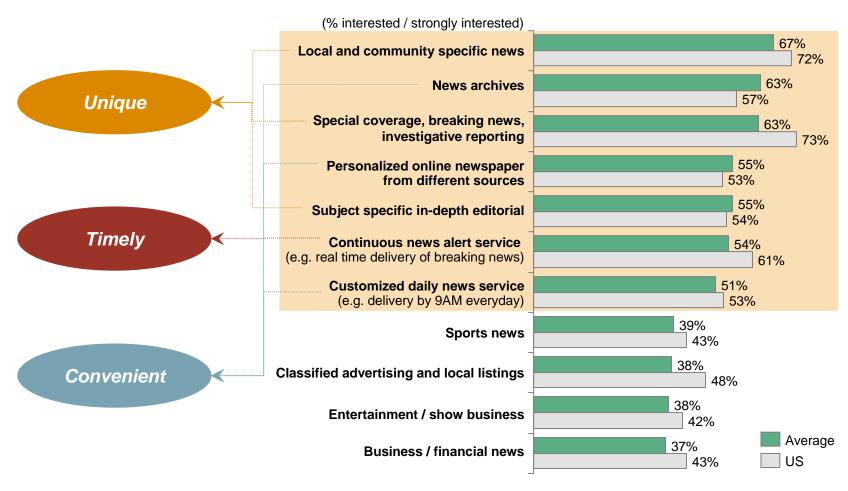
#### How much per month are you willing to spend to get online news on your PC or mobile?

Average amount that consumers would be willing to pay for online news (\$)



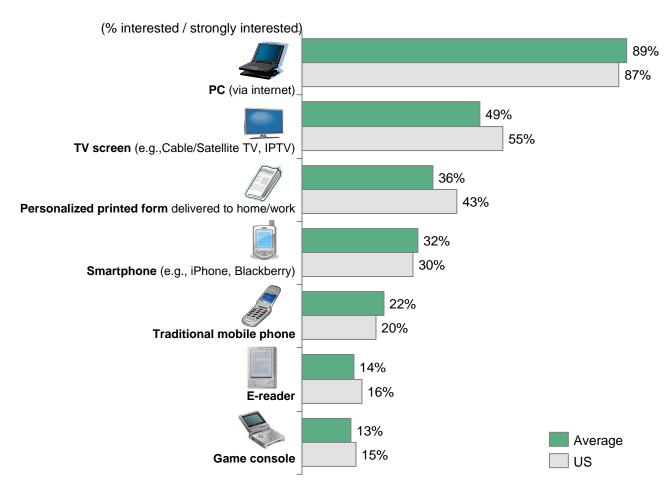
## Highest willingness to pay for online news that is unique, timely and conveniently accessible ...

#### How interested would you be in accessing each of these type of online news?



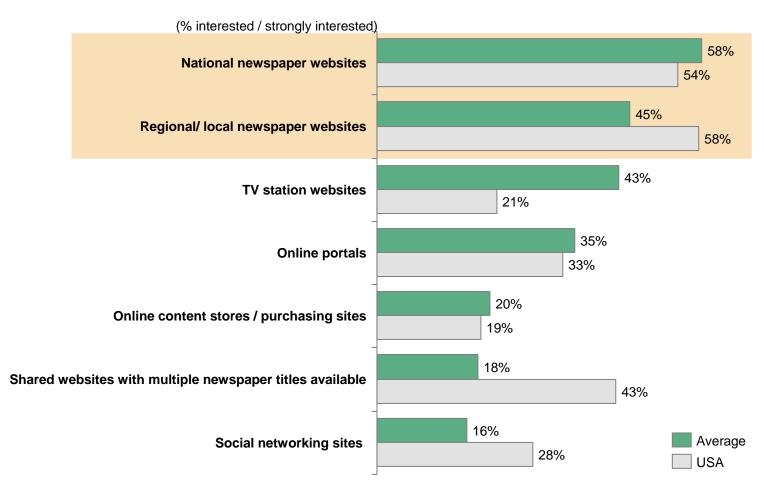
### ... and conveniently accessible on a device of choice

#### On which device would you prefer to receive your online news?



### Newspapers are preferred sources for online news

Which of the following providers would you like to purchase online news from?

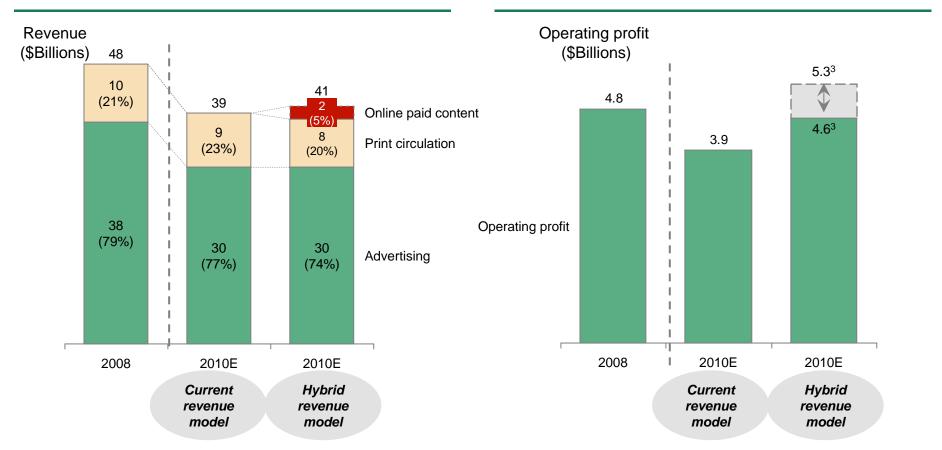


# While encouraging, paid online news will not fundamentally shift newspaper industry economics

Example: U.S. newspapers

### Paid online news would have a negligible impact on industry revenues ....

### .... however, its impact on operating profit would be more significant



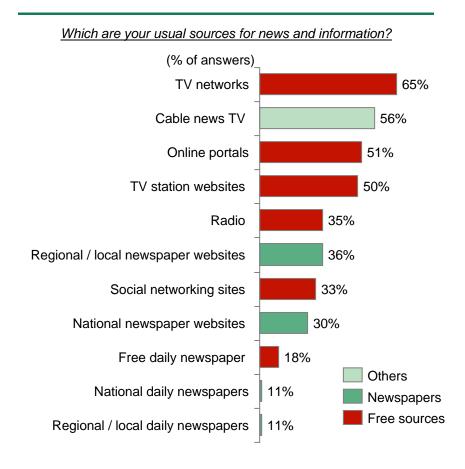
Assume 1. 70% internet penetration, ~40% newspaper reach in U.S.; 2. 10% operating margin for US newspaper industry with the current revenue model; 3. Potential savings by online operation- 30-66% of total cost Source: BCG Multi-Country Survey on Online Paid Content (Oct, 2009, sample size=5,083), U.S. Census Bureau, NAA, Veronis Suhler Stevenson 08, eMarketer 09, Journalism Studies 09, BCG analysis

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## This consumer willingness would disappear if a disruptive, free model emerges

The U.S. survey result

### Consumers are already widely using free news sources



### Google, Yahoo and others already offering innovative free online news services

Example: Google reader

 Easy search for feeds for readers' favorite news sites and blogs



 Providing online news sources that highprofile journalists or key opinion leaders read



### Different customer segments will have different preferences for how to access, and how to pay

The U.S. survey result

#### What content?

On what device?

Via which billing method?



Business use

Local news/info (74% interested)

Subject-specific editorial content of interest (63%)

**Business news** (60%)



PC (87% like)



TV screen (59% like)



**Monthly** subscription (60% preferred)

How to pay?

Bundle subscription (52% interested)

Credit card payment at the news website (63% preferred)



Young and personal use

Local news/info (72% interested)

Subject-specific editorial content of interest (56%)

**Entertainment and** show business (55%)



PC (93% like)



TV screen (56% like)



**Personalized** printed form delivered to home/work (53% like)

**Monthly** subscription (50% preferred)

No bundle offer (65% disinterested) **Online** payment provider (e.g. Paypal) (71% preferred)

There will be many hybrid models for accessing and paying for the content

### Summary of the survey methodology and sample

BCG multi-country survey on willingness to pay for online news

### Description of survey methodology

BCG conducted a proprietary multicountry survey about the propensity to pay for online news

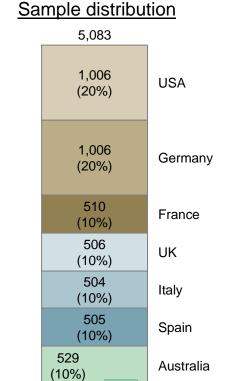
The survey was conducted from October 8<sup>th</sup> to 14<sup>th</sup>, 2009 via the web

#### A total of 16 questions were asked

- · Preference on news sources
- Preference on online news topics
- Spending propensity for online news
- Preference on reading format/device for online news

Research Now managed the online field work and survey process

#### Sample composition (N=5,083 in 9 countries)



259

(5%)

258

(5%)

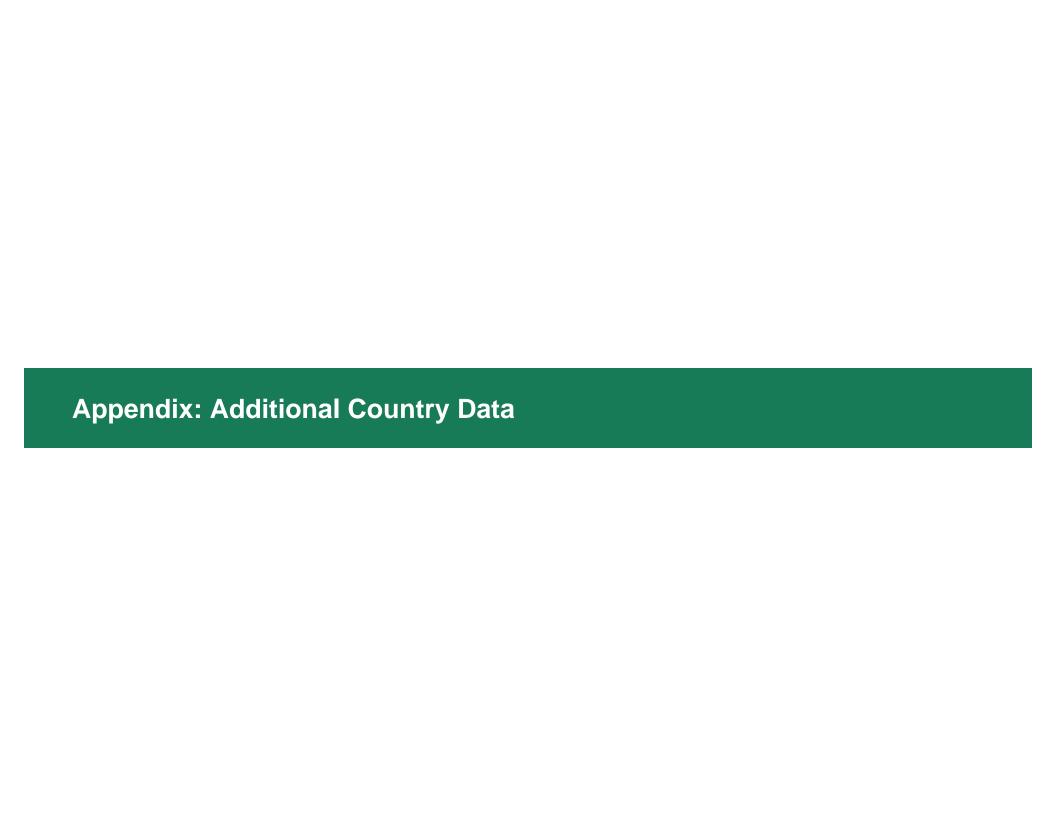
Norway

Finland

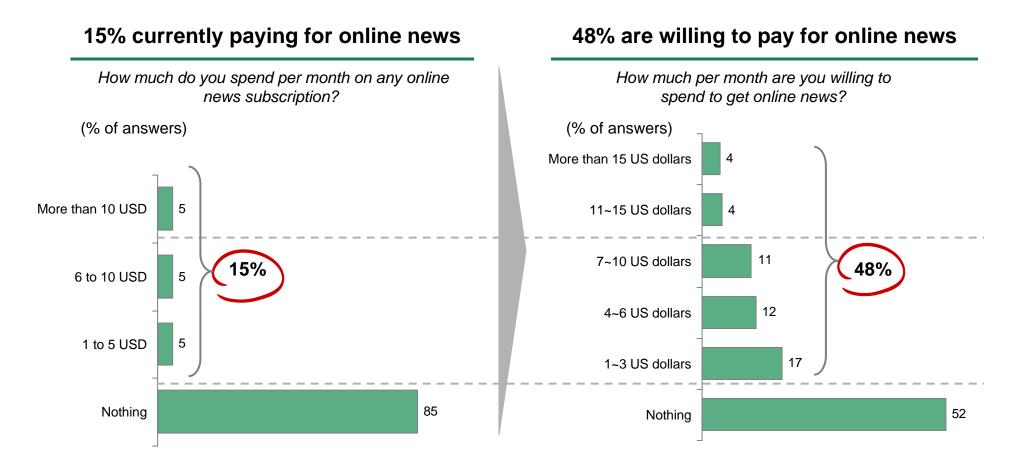
- All are web users
- All are readers of news and information on current events online (from any source)
- 50% men, 50% women
- Four age ranges, equally distributed: 18-29, 30-39, 40-49, 50-65
- Located in all regions in each country
  - Except Australia focusing Melbourne and Sydney

### **BCG** contacts

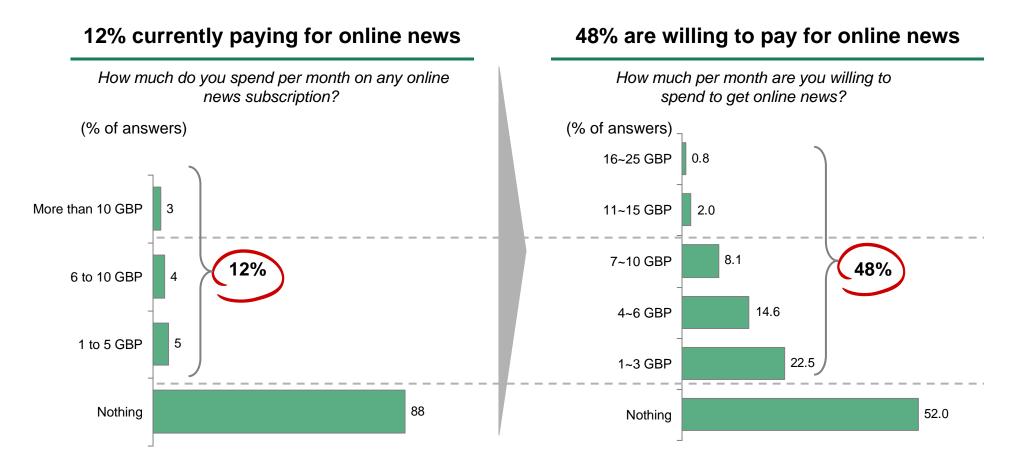
Country	BCG Officer	Contact
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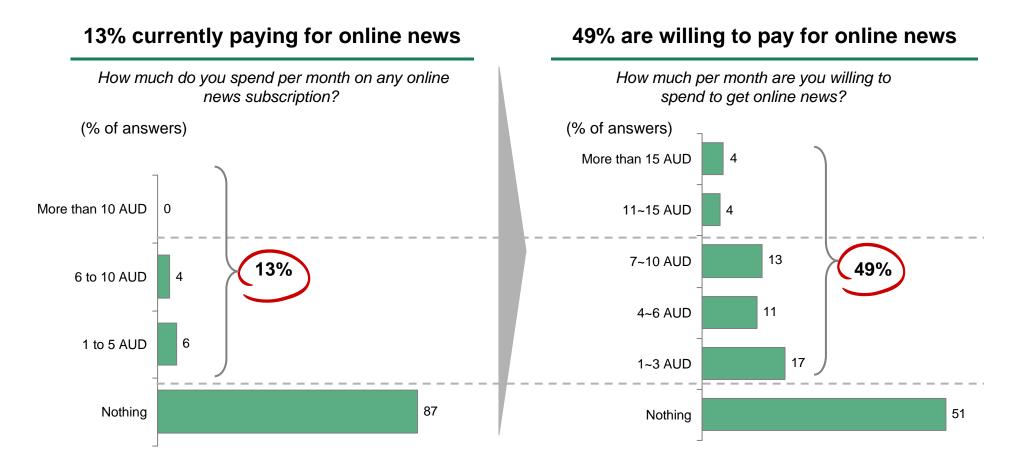
## 48% of U.S. consumers are willing to pay for online news – vs. 15% currently paying for online news



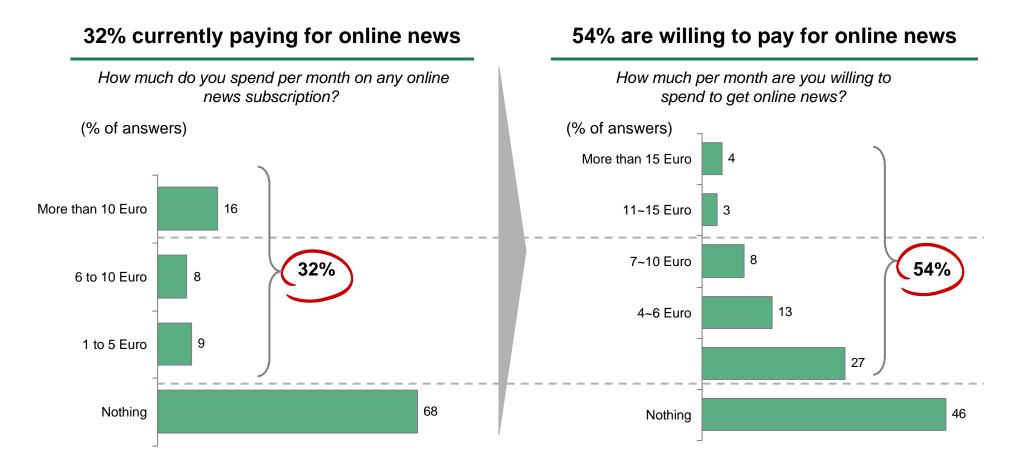
## 48% of U.K. consumers are willing to pay for online news – vs. 12% currently paying for online news



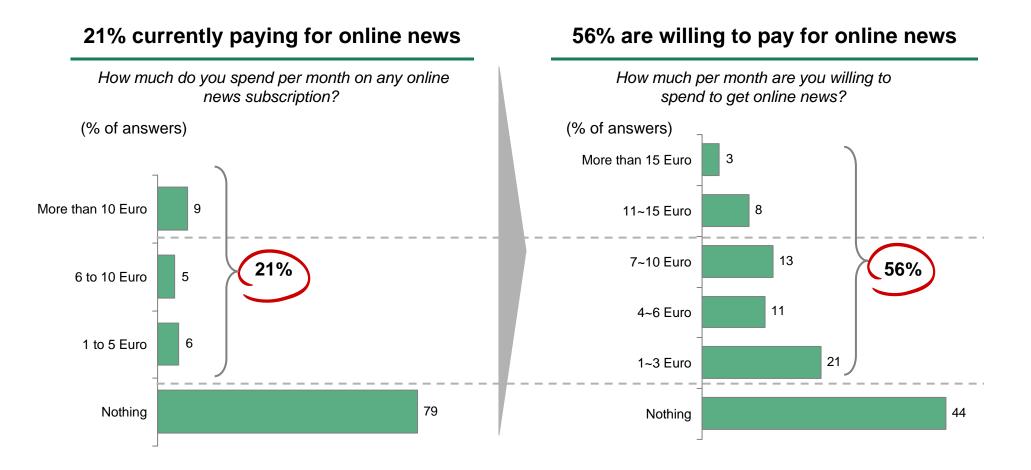
# 49% of Australia consumers are willing to pay for online news – vs. 13% currently paying for online news



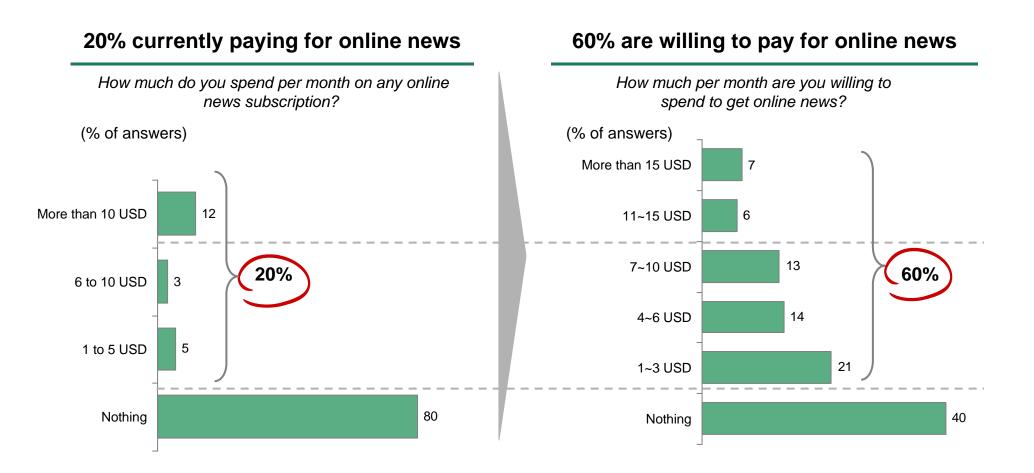
## 54% of France consumers are willing to pay for online news – vs. 32% currently paying for online news



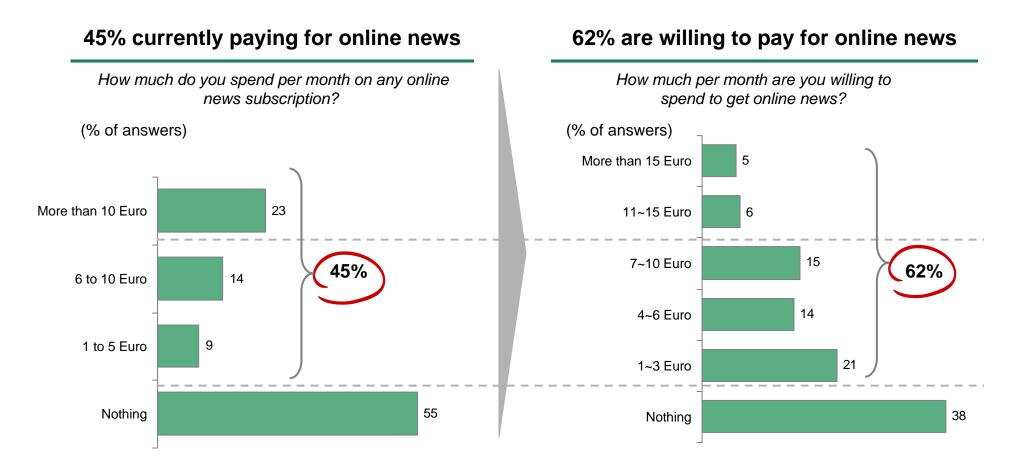
## 56% of Spain consumers are willing to pay for online news – vs. 21% currently paying for online news



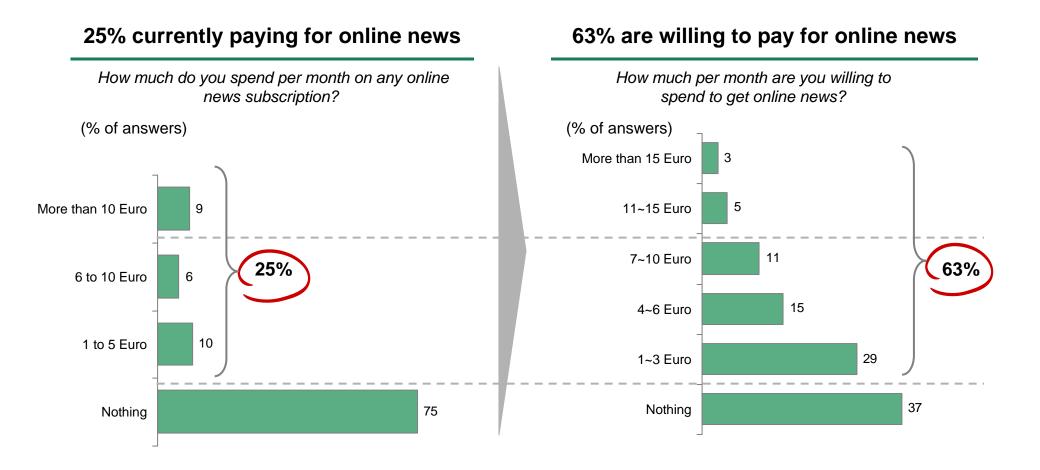
# 60% of Norway consumers are willing to pay for online news – vs. 20% currently paying for online news



### 62% of Italy consumers are willing to pay for online news – vs. 45% currently paying for online news



# 63% of Germany consumers are willing to pay for online news – vs. 25% currently paying for online news



# 66% of Finland consumers are willing to pay for online news – vs. 32% currently paying for online news

